A National Evaluation of the Veterans Health Administration Diffusion of Excellence Program

Learning from Local Team Implementation and Sustainability Experiences

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INTRODUCTION

- VHA Diffusion of Excellence (DoE) hosts an annual "Shark Tank" competition, in which leaders bid on the opportunity to implement a Gold Status Practice
- Teams receive 6 months of implementation support
- <u>Objective:</u> Identify factors contributing to 6-month implementation success and long-term sustainability

METHODS

- 1. Semi-structured interviews with 88/115 Gold Status
 Practice implementation team members, including
 external implementation support, VHA implementation
 leaders, and key stakeholders
- 2. 30/31 teams completed post-implementation semistructured interviews
- 3. Sustainability surveys emailed approximately 2 years after implementation
- 4. Consolidated Framework for Implementation Research (CFIR) informed data collection and analyses to understand factors influencing implementation success and sustainability

RESULTS

- 57% of teams successfully implemented in 6-months
- Implementation readiness barriers (insufficient approvals, staffing, resources) led some teams to partial or unsuccessful implementation.
- 63% of teams and sustained their practice 2 years later
- Staff turnover, limited resources, and competing demands were barriers that led some teams to discontinue their practice
- 57% of teams that were unsuccessful at 6-months eventually implemented and sustained their practice

CONCLUSIONS

• High implementation success and sustainability provide evidence to support DoE as a model of diffusing best practices



Despite initial implementation challenges, most VHA facility teams sustained their Gold Status Practice

DoE Website

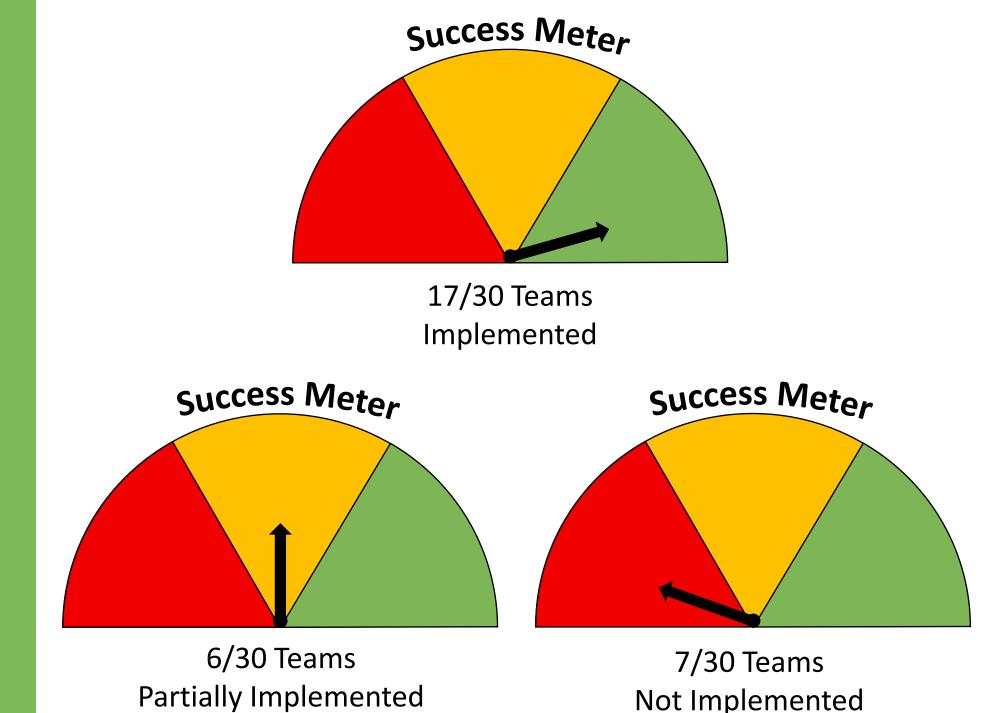




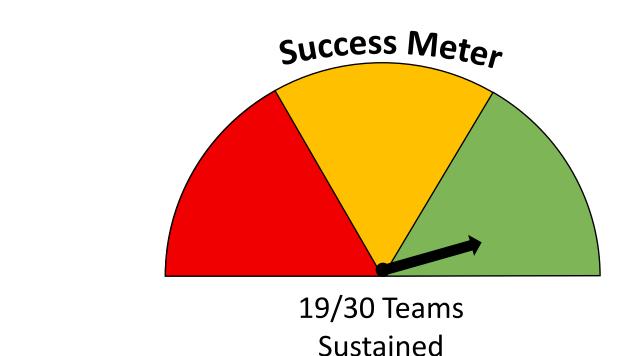


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Implementation: 6 -months

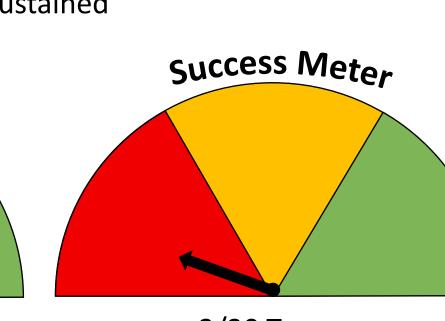


Sustainability: 2-years





Partially Sustained



3/30 Teams Not Sustained

	Sustainability: 2 Years No. (%)				
mplementation: 6-months No. (%)	Sustained	Partially Sustained	Not Sustained	Non Response	Total
mplemented	12(70)	3(18)	2(12)	0(0)	17
Partially Implemented	3(50)	1(17)	1(17)	1(17)	6
Not Implemented	4(57)	2(29)	0(0)	1(14)	7
Total Number of Teams	19	6	3	2	30

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