

CURRICULUM VITAE

Lena M. Chen, MD, MS
Clinical Lecturer, Department of Internal Medicine, Division of General Medicine
University of Michigan Health System
300 N. Ingalls St., Room 7C17
Ann Arbor, MI 48109
Phone: 734-936-5216
Email: lenac@umich.edu

Education

9/87 – 6/91 BA Harvard University, Cambridge, MA
History and Science
8/92 – 5/97 MD University of Pennsylvania School of Medicine, Philadelphia, PA
9/06 – 6/07 MS Harvard School of Public Health, Cambridge, MA
Health Policy and Management

Postdoctoral Training

7/97 – 6/98 Intern Internal Medicine
Hospital of the University of Pennsylvania
7/98 – 6/00 Resident Internal Medicine
Hospital of the University of Pennsylvania
7/07- 6/09 Fellow General Internal Medicine and Primary Care
Harvard Medical School

Certification and Licensure

2000 Diplomate, American Board of Internal Medicine
2000 Massachusetts Licensure (#206655)
2002 Maryland Licensure (#D59240)
2009 Michigan Licensure (#4301095415)

Academic Appointments

2002-2007 Instructor, Department of Medicine, Johns Hopkins University School of
Medicine
2009- Clinical Lecturer, Division of General Medicine, University of Michigan Medical
School

Administrative Appointments

2003-2005 Medical Director, Johns Hopkins Hospitalist Program

Clinical Appointments

2002-2007 Active Staff, Full-Time, Johns Hopkins Hospital
2007-2009 Staff Physician, VA Boston Healthcare System
2009- Staff Physician, VA Ann Arbor Healthcare System

Other Professional Positions

1991-1992 Journalist The Hartford Courant
1994-1996 Graduate Fellow University of Pennsylvania

Grants

Current

Institution: Michigan Institute for Clinical & Health Research, Claude Pepper Pilot Grant
Subject: Hospitalists and the Care of Older Adults
Total Period: 09/01/10 to 08/30/11
Total Award: \$40,000.00
Role: PI
Aims: To describe how hospitals differ in the amount of care provided by hospitalists and to assess whether hospitals that have more patients cared for by hospitalists also deliver more patient-centered care as reported by patients.

Past

Institution: Johns Hopkins Medicine, Center for Innovation in Quality Patient Care
Subject: Improving Patient Flow
Total Period: 2004-2006
Total Award: 15-20% effort
Role: PI
Aims: To develop and administer a survey to identify predictors of delayed discharges, and to construct and pilot an electronic discharge tool later adopted by The Johns Hopkins Hospital.

Honors and Awards

1991 *Magna cum laude*, Harvard University
1997 History of Medicine Award, Univ. of Pennsylvania School of Medicine
2004 Selected Participant, American Association of Medical Colleges (AAMC) Early Career Women Faculty Professional Development Seminar
2008 Finalist, Mack Lipkin, Sr. Award for best abstract by an associate member, Society of General Internal Medicine

Memberships in Professional Societies

2002- American College of Physicians
2008- AcademyHealth
2008- Society of General Internal Medicine

Editorial Positions, Boards, and Peer Review Service

Manuscript Reviewer

Journal of Hospital Medicine

Abstract Reviewer

Society of General Internal Medicine Annual Meeting, 2009

Teaching

- 2000 Tutor, Internal Medicine Core Clerkship
University of Pennsylvania School of Medicine
- 2003 Preceptor, Clinical Skills
Johns Hopkins University School of Medicine
- 2003-2006 Preceptor, Internal Medicine Sub-internship
Johns Hopkins University School of Medicine
- 2004-2006 Attending physician, Internal Medicine Firm Rotation
Johns Hopkins University School of Medicine
- 2007 Attending physician, Internal Medicine Ward Rotation
VA Boston Healthcare System
- 2008 Co-instructor, Evidence-Based Medicine
Partners Harvard Medical International
- 2010 Attending physician, Internal Medicine Ward Rotation
Ann Arbor VA Healthcare System and University of Michigan

Committee, Organizational, and Volunteer Service

- 1999-2000 Medical Records Committee, Hospital of the University of Pennsylvania
- 2003-2004 Length of Stay Committee, Johns Hopkins Hospital

Consulting Positions

- 2000-2002 The Boston Consulting Group

Bibliography

Peer-reviewed Publications

1. **Chen LM**, Freitag MH, Franco M, Sullivan C, Dickson C, Brancati FL. Natural History of Late Discharges from a General Medical Ward. *J Hosp Med* 2009 Apr;4(4):226-33.
2. **Chen LM**, Farwell WR, Jha AK. Primary Care Visit Duration and Quality: Does Good Care Take Longer? *Arch Intern Med* 2009 Nov;169(20):1866-72.
3. **Chen LM**, Rein MS, Bates DW. Cost of Quality Improvement: A Survey of Four Acute Care Hospitals. *Jt Comm J Qual Patient Saf* 2009 Nov;35(11):544-50.
4. **Chen LM**, Jha AK, Guterman S, Ridgway AB, Orav EJ, Epstein AM. Hospital Cost of Care, Quality of Care, and Readmission Rates: Penny-Wise and Pound-Foolish? *Arch Intern Med* 2010 Feb;170(4):340-6.